



### 8<sup>TH</sup> Presidential Round Table (PRT)

**K**enya private sector alliance held the 8<sup>th</sup> Presidential Round Table at statehouse Nairobi on 10<sup>th</sup> May 2018, under the chairmanship of H.E President Uhuru Kenyatta. This was the first Presidential Round Table in the year 2018. The major focus was on the BIG 4 Agenda with an objective of structuring the way forward to strengthen private sector participation. This forum gave an opportunity for the Private Sector, to align it's business agenda with the government Agenda to enhance collaboration towards common goals.



*H.E. President Uhuru Kenyatta addressing government officials and KEPSA members during the 8th Presidential Round Table held on 10th May 2018 at State House, Nairobi*

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The meeting was moderated by Mr. Waita Nzioka, chief of Staff who welcomed both the Private Sector and the government for very informative and enlightening discussion. This was also reiterated by Cabinet Secretary, Ministry of Industry, Trade and Cooperatives Hon. Adan Mohamed.

Ms. Carole Kariuki – CEO KEPSA introduced KEPSA to the attendees where he highlighted the improvements achieved through the partnership with the government to improve the business environment and the path to ranking position 50 and below on the Ease of Doing Business from the current position 80. She however highlighted that the private sector has put a major focus on an economy led transformation towards realization of the Vision 2030 goals.

Ms. Kariuki mentioned that the BIG 4 Agenda presents numerous opportunities for private sector investment including SMEs and therefore the need to strengthen the

engagement and partnership with the government through the various Public Private Dialogue (PPD) platforms towards unlocking these opportunities.

'Implementation of BIG 4 Agenda, will see many job creation' this was the presidents directive while vision casting the BIG 4 Agenda for his second and last term. Mr. Macharia – KEPSA Chair, ICT sector board presented overview of the Ajira Digital Project whose Vision is to create 1 million online jobs through training and mentorships owing to growing demand among the youth for online jobs. 7,168 youth had been trained on the Ajira Digital project in 2017. Mr. Macharia emphasized the need for partnership between the government and the private sector in developing the skills required for the BIG 4 and development of jobs with long term sustainability at the local level (Ajira Mashinani). He proposed creation of jobs portal for mapping available skills, job experience and the job markets to enhance linkages.

Ms. Flora Mutahi, chair – KAM highlighted the current situation of the manufacturing sector noting declining growth (at 3%) and low contribution to GDP which currently stands at 8.4%, low value addition, low cadre jobs creation.

The main bottlenecks constraining manufacturing competitiveness include high energy costs, Import Declaration Fee (IDF) and Railway Development Levy (RDL) taxes on raw materials,

low labour productivity, delayed payments, multiple charges, inefficient logistics and low access to affordable credit all which affect firm level competitiveness. In accessing markets, the main challenge is illicit trade and poor access to local markets, regional and global markets. At policy level, the main hindrance to manufacturers is the lack of predictability due to ad-hoc policies.

The meeting majorly focused on how to improve the manufacturing industry that will also see many job creation. Some of the proposed pointers for improving the manufacturing industry were; Provide Quality and Affordable Energy, Removal of IDF & RDL from raw materials, industrial input and machinery and increasing them imported finished goods, Low industry labour productivity, Delayed payments, Ad-hoc Policy Processes disrupting manufacturing, Global Market – create market access, Ensure trade flows as per EAC Protocol on Rules of Origin awaiting verification, Purchase minimum 40% & publicly report especially on Big Four Agenda contracts.

It was agreed that in the next PRT meeting, Affordable housing will be the main Agenda, hence all the key players to prepare their presentations. Affordable Healthcare will be discussed in the third PRT meeting while food security will be the last one.

Ms. Carole Kariuki - KEPSA CEO highlighted the five key areas that are of deep concern to the private sector in the implementation of the BIG 4. These include: Access to clean affordable and reliable energy; Governance (dealing with corruption, bribery, impunity and wastages); improving the business environment in Nairobi county which contributes 60% of the country's GDP and sets the pace for other counties, enhancing access to affordable finance for businesses especially SMEs; comprehensive review of the PPP Act, and improving policy environment predictability. The CEO noted that resolving these issues would be a crucial enabler to enhance private sector participation in the BIG 4.



*KEPSA CEO, Ms. Carole Kariuki speaking during the eighth presidential round table.*

In his closing remarks, the President noted that the leaders present at the PRT were the only ones with the capacity to make a difference for the rest of the Kenyans. He noted that the government cannot achieve its objectives alone but rather with the support of the private sector. The President emphasized on the need for collaboration in fighting corruption, and inaction by leaders. "it is up to the government and the private sector to say we have reached an end to this problem"

The Chairman appreciated the government led by His Excellency for meeting the private sector for the 8<sup>th</sup> Presidential Roundtable to resolve the business issues that may hinder private sector participation in the BIG 4. He took note of previous engagements with the President and MSFs that had led to great success.

in resolving issues presented in the NBA-II. He called for more collaboration and partnership in implementing the third NBA and the BIG 4 Agenda. Addressing corruption which is the biggest challenge at present, policy reforms to improve the business environment to position 50 and below, digitization of government systems, adoption of modern technologies (Block chain, Artificial Intelligence, etc.), addressing the obstacles to business competitiveness such as access to reliable, clean and affordable energy, access to financing and market linkages are some of the areas that need to be prioritized. The chairman proposed that MSFs be held every 4-6 weeks and not more than eight weeks to resolve various business issues.

He urged everyone to avoid shortcuts, expressed his government's commitment to creating an enabling environment for genuine business to thrive and urged everyone to report all incidences of corruption through the hotline "0791333222" which he committed to personally follow up and act.

President Uhuru asked the leaders to help the government in facilitating the private sector to help grow the country and achieve the BIG 4 agenda.

He noted that the 8<sup>th</sup> PRT was a start; continuous engagement will focus on finding solutions to getting manufacturing contribution to GDP to 15% from the current 8.4%. The Cabinet Secretaries and other government leaders were reminded that they were entrusted with running their offices on behalf of the government and any failure would not be tolerated.

KHF continues to engage the government through KEPSA as a key mandate to ensure maximum contribution of the private health sector towards quality, affordable and accessible healthcare to all.



## Kenya Healthcare Federation (KHF) holds it's 10<sup>th</sup> Annual General Meeting

The Kenya Healthcare Federation held its 10<sup>th</sup> Annual General Meeting on 28<sup>th</sup> June 2018, at Prideinn Hotel in Westlands from 12:00noon – 4:00pm. This also marked the 10<sup>th</sup> year Anniversary since the company was incorporated. There was also an election held for the position of Vice-Chairman and Board of Directors. Kenya Healthcare Federation was birthed incorporated in 2008 with only seven members who are also the founding members. In marking 10 years, KHF celebrate it's growth in membership to 134.



*Kenya Healthcare Federation (KHF) chairman, Dr. Amit Thakker (Right) Congratulating the New elected vice chair, Dr. Elizabeth Wala in the just concluded elections*

The company bearing the slogan 'Voice of the private Health Sector' has been playing a key role in health advocacy. Moreover, KHF has been on the forefront of ensuring quality, affordable and accessible healthcare. The voice of the private health sector focuses on six game changers, which will enhance the role of the private sector. These include; health regulations and quality & standards, public – private partnership, supply chain, information, communication, technology and mobile health committee, health financing committee and human resource for health. The company works closely with the national and county governments to strengthen the public –private partnership in improving the overall health.

The AGM was chaired by two Board of Directors, Dr. Bola Tafawa and Faith Muigai. Who ensured that the day's agenda was ushered with efficiency. The annual financials was read by Charles Gathutho from Mazars. The Chairman Dr. Amit Thakker thanked all the Partners, Members, Board of Directors and the secretariat for the support and the tireless effort they put together to ensure the company achieves it's goals. He moreover emphasized that the company is in full support of H.E President Uhuru Kenyatta's BIG 4 Agenda of delivering quality and affordable healthcare. Dr. Thakker congratulated and thanked the board of Directors that retired, for their immense effort in ensuring the voice of the private health sector is well projected.

There was an election carried out for the four vacancies for the new board roles, this was conducted by Archer and Wilcock. The following won the elections; Dr. Elizabeth Wala- Amref Health Africa won the position of (Vice Chairman), Dr. Anastacia Nyalita – Kenya Association of Pharmaceutical Industry, won the position of (Director – Institutional Associations) Dr. Walter Obita – Healthstore East Africa won the position of (Director – Corporate) and Dr. Daniella Munene - Pharmaceutical Society of Kenya won the position of (Director – Professional Association). The new Board assumed office immediately.

During an interview with the new Board, they all expressed their gratitude for the support from members and promised to work uniformly in ensuring that KHF goes to

the next level and achieves it's key advocacy role in health.



*Kenya Healthcare Federation (KHF) New Board of Directors. L-R, Dr. Daniella Munene - Director, Dr. Walter Obita - Director, Dr. Anastacia Nyalita - Director, Dr. Peter Kamunyo - Director, Dr. Elizabeth Wala – Vice Chair, Ms. Faith Muigai - Director, Dr. Amit Thakker - Chairman and Ms. Joyce Wanderi – Director.*

The chairman Dr. Amit Thakker congratulated and welcomed the new board moreover, he thanked the sponsor for the AGM that included, BroadReach Healthcare, Quality Care Dialysis and AAA Healthcare for their support through sponsorship for the event.

The meeting was well attended by a total of 137 members that included; KHF Partners, KHF members, Ministry of Health, Kenya Private Sector Alliance, Uganda Healthcare Federation, Christian Health Association of Kenya and Health NGOs Network, Kwazulu Natal Doctors Healthcare coalition limited – South Africa and Lenmed Healthcare group- South Africa.



*Kenya Healthcare Federation (KHF), Chairman Dr. Amit Thakker Congratulating and welcoming the new elected Board of Directors, who won in the just concluded elections, during the 10<sup>th</sup> Annual General Meeting which also marked 10<sup>th</sup> anniversary since the company was incorporated.*

## **Kenya Private Sector Alliance(KEPSA) meets with the Cabinet Secretary for Interior and Coordination of National Government.**

Kenya Healthcare Federation (KHF) Members participated in a meeting with the Cabinet Secretary for interior and coordination of National Government, Dr. Fred Matiang'i. The meeting that was organized by KEPSA was held on 29<sup>th</sup> June 2018 at Radisson Blue Hotel in Upper Hill, Nairobi. The main Agenda for the meeting was to discuss issues on immigration, citizenship, work permits & passport application, renewal and processing time.



*Dr Fred Matiang'i, Cabinet Secretary - Ministry of Interior and Coordination of National Government, speaking during the meeting with Kenya Private Sector Alliance.*

The Cabinet Secretary Dr, Fred Matiang'i assured investors of cooperation from the government but warned that some work permits will be cancelled if found not to be in compliance with the law. "The issuance of work permit would continue but strictly within the law." Dr. Fred Matiang'i CS - for interior and coordination of National Government.

Dr. Matiang'i reassured the attendees that the business of the government is to support business and we can support business by every little action. "How fast you process papers, how well you treat the people you deal with and how effectively you answer the questions you are asked matters a lot."

"While the issuance of the crucial documents continues, the ministry will work to identify the officers who have been facilitating illegal activities at the Immigration Department. However, the ministry has given July 22<sup>nd</sup> as the cut-off date for the ongoing scrutiny. After that, they will deploy officers to fish out illegal immigrants, who will subsequently be deported." Dr. Fred Matiang'i CS - for interior and coordination of National Government.

The CS also assured investors and the private sector that they would continue to receive the support of the government. The President firmly instructed that when it comes to investment and private sector work permits, they should fast track them and processed fastest. The Cabinet Secretary, Information, Communication and Technology (ICT) – Mr. Joe Mucheru, will invest more resources to strengthen ICT capacity for efficient service delivery.

Moreover, the Principal Secretary for Immigration, is under instructions to facilitate the speed issuance of the documents and gave out his personal number for direct contact if applicants experience hitches.



*KEPSA Members during the breakfast meeting with Cabinet Secretary Dr Fred Matiangi at Radisson Blu Hotel*

Maj Gen. (Rtd) Dr. Gordon Kihlangwa, Immigration Principal Secretary advised investors to apply for Permanent Residence if their mother countries do not allow for dual citizenship.

"Permanent Residence is as good as citizenship only that you will not vote.

Foreigners can get citizenship after seven years' stay here in Kenya but it is also not automatic because we need to see why you want to become a citizen," Dr. Gordon Kihlangwa.

It was agreed that a KEPSA desk will be set up at immigration to deal with all business issues.

The KHF Members present included:

Mr. Benjamin Agina – GlaxoSmithKline,  
Dr. Betty Gikonyo – Karen Hospital,  
Mr. Allan Ngunze – PS Kenya,  
Mr. Pratap Kumar – Strathmore University,  
Dr. Lyndon Marani – Cancer Care Kenya  
and Mr. Andrew Hollas - Britam Insurance



## MOMENTS THROUGH THE LENS





## MOMENTS THROUGH THE LENS





## 8<sup>TH</sup> Ministerial Stakeholder Forum (MSF)

The 8<sup>th</sup> Ministerial Stakeholder Forum was held on 25<sup>th</sup> June 2018 at the Afya Annex, Kenyatta National Hospital from 11:00am - 3:00pm. The meeting brought together different health organizations including; Ministry of Health, Kenya Healthcare Federation, Faith Based Organization and Kenya Private Sector Alliance, to discuss the Health Agenda.



*Dr. Amit Thakker together with the Health CS Sicily Kariuki, during the Ministerial Stakeholder Forum*

The Cabinet Secretary for Health, Mrs. Sicily Kariuki chaired the meeting and in her opening remarks, she brought to light that the Presidential Round Table (PRT) meeting that took place in April 2018, showed that the H.E President Uhuru Muigai Kenyatta, wants concrete and tangible proposals, to show that the health sector is well planned.

Dr. Elkana Onguti updated the attendees on the progress of Health Act 2017 Technical Working Groups, where he said that the roadmap for implementation of the Health Act 2017 will be produced in two weeks-time. The Ministry of Health had asked the regulatory bodies to share their costs which seemed a bit cumbersome because of the number of regulatory bodies. However, Dr. Thakker advised that there should be a comprehensive fee, which will be more efficient than paying each regulatory body and make it easier to operate in the counties. Moreover he emphasized that there are currently seven fees to be paid and this seems tedious. Multiplicity of the organizations in the Ministry of Health, requires different fees but this needs to be balanced with efficiency. The Health Act 2017, should address the element of time management through overarching regulatory bodies. We need to phase out operational bills to the exchequer so that we are only dealing with registration costs Secretary – Health



*Mrs. Sicily Kariuki – Cabinet Secretary, Health addressing the Ministerial Stakeholder Forum*

“We need to think of the cost of drugs and the cost of medical devices.” Anne Wamae.

Dr. Louis Machogu – Pharmaceutical Society of Kenya, brought out that in the last Presidential Round Table,

She added that the level of preparedness expected was not met. Therefore the next meeting must show that the health sector has planned and agreed upon tangible strategies.

“As Ministry of Health, we recognize the ambitious task ahead of us to achieve Universal Health Coverage and we know the requirements in terms of time and resources cannot come from government alone. Therefore, this is where the dialogue around Public – Private Partnership (PPP) is important and we should consider the future of PPPs in this sector. It is important that there is one side from the private sector. We have gazetted a Benefits Advisory Panel to come up with costs and packages. The role of the private sector will be stakeholder engagement.” Mrs. Sicily Kariuki – Cabinet Secretary – Health.

Dr. Amit Thakker – Chairman Kenya Healthcare Federation Concurred with the CS where he emphasized that Inclusiveness is important as Ministerial Stakeholder Forum is made the epitome of Non-State Actors. “South Africa is in a similar policy position as Kenya where they want to achieve quality and affordable healthcare for all and they are very keen to learn from what we are doing.” Dr. Thakker.

“However, this is not the only factors that are causing high costs in the sector and we need to be less inward thinking.” Mrs. Sicily Kariuki-Cabinet

The issue of fraud was discussed which increases the cost of pharmaceuticals products. He however suggested that there is need to discuss self-regulation for instance in terms of price mark-up control and ensuring that ‘quacks’ are tracked down. “PSK Kenya would like to report on self-regulation in this meeting and take responsibility.”

The CS applauded this where she said that the fraud is happening in genuine clinics there is need to deal with this, with a sense of urgency.

The CS concluded by asking the attendees to revisit the PRT slides and pullout what is operational and strategic. “Let’s take out the operational tasks. Tell us the HOW rather than the WHAT.” Mrs. Sicily Kariuki-Cabinet Secretary – Health.

She emphasized that the next presentation should reflect on; bringing the most value in the service delivery space, the changes should bring more jobs and investments, reflect the opportunities that will be unlocked with this particular action and identify the assistance need from Ministry of Health to make the tasks concrete.

## The Contribution of Local Manufacturing in the Reduction of Medicine Costs

Cosmos Pharmaceuticals Limited held a dinner on 7<sup>th</sup> June 2018 at Sankara Hotel in Westlands to discuss on contribution of local manufacturing in the reduction of medicine costs. The dinner was attended by Kenya Healthcare Federation (KHF) members and graced by Ethiopian Private Health Facilities Employers Association (EPHFEA).



*Mr. Rolando Satzke CEO, COSMOS Pharmaceuticals, presenting during the dinner*

Research shows that imported pharmaceutical products especially drugs, cost much higher in the countries importing them than in the countries of manufacture. Moreover, diabetic patients and hypertensive patients are not able to keep up with the medication because of the high cost. Every year, around 40 million people die from diabetes, cancer, cardiovascular and respiratory disease worldwide, with more than three quarters of these deaths occurring in low and middle - income countries (World Health Organization).

"The high cost of medical care in Kenya is partly due to the high cost of medication. The cost of drugs in Kenya can make up an average of 45% of patients' hospital bills." Rolando Sateke, CEO COSMOS Pharmaceuticals Limited. "Almost half of medical claims are going into buying drugs," Catherine Karori, head of medical at Jubilee Insurance.

"With good and well executed drug policies we can make huge savings and still deliver high quality care for everybody. Wider use of generic drugs will result in significant reduction in the cost of drugs; the savings will be passed on to the patient. Insurance companies will also save money and in turn give more

affordable premiums for patients to get treatment at a cheaper cost" Dr. William Mwatu, former chairman of Kenya Association of Pharmaceutical Industry (KAPI)

In UK, the rate of written generic drugs was at 71% in the year 2000 and the rate of prescribed generic drugs at 52% in 2007. Compared to the written generic drugs which was at 83% in the year 2007 and the rate of prescribed generic drugs at 64% in 2007.

The World Health Organization recommends Member States embrace generic medicine in moderating their pharmaceutical expenditure. However, research shows that the total use of original brands in Kenya is at 43% while generic is at 57% (IQVIA MAT Sep/2017 Total Private Market). If Kenya looks into achieving Universal Healthcare Coverage, then the high cost of medicine should be addressed. Supporting local manufacturers which make the drugs more affordable and accessible.

In his remarks, Mr. Rolando Satzke CEO, COSMOS Pharmaceuticals, emphasized that, local manufacturers can be supported in the following ways; 1, quote public sector purchases to local manufacturing, 2, increase retentions on imports if generics are manufactured locally, 3, set preferential prices for locally manufactured products in public tenders, 4, restrict the insurance reimbursements for originator expensive brands and 5, offer tax and loan incentives to encourage local pharmaceutical production. Additionally, there is need to regulate trade margins to avoid profit generation on high priced products and agree on reachable roadmap to achieve certified quality manufacturing.

Dr. Dawit Moges from Ethiopia, applauded Mr. Rolando for the great work he is doing in advocating for the support of local manufacturers. He emphasized that once this is implemented, healthcare will be made more affordable and accessible.

"Local manufacturing of qualitative generic medicines leads to healthcare costs reduction contributing the UHC financial sustainability." Mr. Rolando Satzke CEO, COSMOS Pharmaceuticals.



*Dr. Jacqueline Kitulu - Chair, Kenya Medical Association, speaking during the Dinner.*



## **IQVIA Launches HealthCare Professionals (HCP) Virtual Space**

IQVIA held a breakfast meeting on 11<sup>th</sup> May 2018, at Prideinn Hotel in Westlands. The main agenda was a pre-launch of IQVIA HCP virtual space (a digital technology platform dedicated for healthcare professionals). - The key objective of the pre-launch was to gather views from different healthcare professionals under the umbrella of Kenya Healthcare Federation, on the digital technology platform.



*IQVIA and Kenya Healthcare Federation Team during the launch*

IQVIA is a merger between Quintiles and IMS Health (a Human Data Science Company and the World's leading healthcare information, technology and services company) providing much needed solutions to the life sciences sector, including healthcare professionals.

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Doctors, Pharmacists, Nurses, Medical Laboratory Scientists and all other Healthcare Professionals.

HCP is a platform where they can connect to peers, follow Key Opinion Leaders, discuss medical cases, establish public/private groups, view videos for increased knowledge, earn continuing professional development (CPD) points from content provided by CPD approved bodies, and find jobs and career opportunities across multiple regions in Africa and Middle East.

The Human Data Science Company provides tools and resources which enable clients to succeed in the competitive and changing environment. It also helps clients improve performance and minimize marketplace risk through superior forecasting and trend analysis, real world evidence studies, and technology & commercial effectiveness solutions.

IQVIA is committed to advancing human health, to deliver value and real outcomes. To rise to the challenge in finding the next breakthrough by making the most of increasingly limited resources. The company has the vision to drive healthcare agenda forward, to see how we can help accelerate progress and achievements. While others are developing these medical breakthroughs, IQVIA does its part by using breakthroughs in insights, technology and human intelligence to reimagine and deliver ways to help make them a reality. IQVIA is committed to providing solutions that enable life sciences companies to innovate with confidence, maximize opportunities, and ultimately drive human health outcomes forward.

## **County Stakeholder Engagement Forum**

Kenya Healthcare Federation (KHF) has successfully implemented county stakeholder forum in three counties they include; Makueni, Kirinyaga and Mombasa, these forums have been supported by a grant from the Business Advocacy Fund grant. This counties are among the seven counties that are to be covered.



*Kenya Healthcare Federation Team in Mombasa during the county Stakeholder engagement*

In order to achieve Universal Health Coverage (UHC), quality healthcare should be accessible without out of pocket strain.

One of the major focus in County Stakeholder Engagement forum has been Nation Hospital Insurance Fund (NHIF).

"To reach the Ministry of Health (MOH) aspirations to achieve UHC by 2022, there is a need for greater innovation and 'business unusual.' It is essential that we ensure that coverage or affordable healthcare for the poor are part of the agenda and that the poor are not left out." Dr. Amit Thakker, Kenya Healthcare Federation Chairman. Dr. Thakker further recommended that NHIF should be reformed to be more responsive to our needs and private medical insurance should also be reformed to create a more enabling environment that encourages innovation. Moreover, NHIF should only focus on growth once it has the capacity to ensure that it can handle increased coverage.



“NHIF should be able to subsidize healthcare for the poor if they are enhanced. One of the problems of collecting money from individuals is that it can cause political issues and lead to accusations of misappropriation. Even when we have a more affordable scheme there will be people who cannot pay.” Dr. Agnes Gachoki, Health CEC, Kirinyaga County.

Dr. Gachoki emphasized the importance of the concept of UHC whereby cover should be provided in a way that people are able to access care without financial burden. Moreover, NHIF has a broad scope in terms of coverage and services.

It was noted that Makueni Care is doing much better than NHIF in terms of accessibility though 500ksh is not enough to cover people in Makueni Care. From a discussion with the Governor of Makueni County, Hon Kibutha Kibwana, it was brought to light that Makueni Care can be improved in the following ways: Collaborate with NHIF to reinsure Makueni Care for a few benefits, there is a large difference between Ksh.500 a year and NHIF (Ksh. 6000 a year) which should be observed. There is scope for more schemes in between, such as Ksh. 1000, 2000 e.t.c per year and digitization to deal with fraud is necessary.

Dr. Nyangasi Governor's, advisor Mombasa County, informed the attendees that Sustainability of UHC is an issue that must be carefully dealt with and discrepancies in county funding since the onset of devolution have been an issue. It was noted that greater transparency and accountability are required in NHIF

to ensure the greatest value for healthcare. This is also necessary to deal with the delays in reimbursements being experienced in public and private hospitals in Mombasa. Moreover, Linda Mama is not working and seems to have made health outcomes worse.

There are challenges for private hospitals to provide UHC because they have to write off costs. Efforts to work with NHIF have been made but there are substantial delays in payment. Private hospitals are reluctant to try the various schemes due to difficulties working with NHIF already.

There has been uniform suggestion from the three counties that the government should have Memorandum of understanding (MoUs) with private medical insurance businesses to maximize their role in achieving UHC. We should leverage on the private sector for accountability. Moreover, Innovations and private sector involvement can be enhanced to support the drive towards 100% UHC. The private sector should be leveraged to ensure that NHIF is kept accountable and to advocate for better quality and efficiency healthcare.

### **Human Resource for Health Committee holds It's second meeting**

The human resource for health committee held it's second committee meeting for the year 2018, on 29<sup>th</sup> May 2018 at Kenya Healthcare Federation (KHF) offices. The meeting was chaired by Mr. Ken Auma where in his opening remarks, he informed the attendees that there has been a directive for the Cuban doctors to be deployed where they will work in the country for a period of one year. This was information was relayed by the permanent secretary for health, Mr. Peter Tum during the ministerial stakeholder forum.



*Human Resource for Health Committee Members during the meeting at Kenya Healthcare Federation*

He further advised the committee that KHF should identify the true needs of human resource for health so that in future and through strong public-private partnership (PPP), the government acts in the interest of it's citizen.

Mr. Auma reminded the committee about the upcoming Emergency Care Technician symposium that will be held on 28<sup>th</sup> – 29<sup>th</sup> June 2018 at Safari Park Hotel Nairobi.

He further advised the committees that there is need to address the following: what is their strategy in terms of growth, do they have a structured approach of engagement, how many are they and what is the capacity?

Mr. Auma updated the members on the Community Health Extension Workers (CHEW) curriculum which is a MOH initiative under the Community Health and Development Unit in collaboration with Kenya Medical Training College (KMTTC). The CHEWs are medics with diverse medical backgrounds (engineers, nutritionists, labs, etc.) and there is a need to harmonize their knowledge, so they can deliver healthcare at the community level.

The CHEW curriculum is completed and signed by the Kenya Medical Training College (KMTTC) Director. It has also been pre-tested by 70 CHEWs from 17 counties.

Currently, there are many Health Records Information Officers (HRIOS) and they have an association but not fully recognized and there is need to recognize them. There are two upcoming conferences on health records. They include a one-day conference in September at The Nairobi Hospital and a one-week conference organized by the Health Records Association. The venue for the second meeting will be communicated later.



Moreover, the chairman informed the committee that the Ministry of Health has a database on all enrolled professionals but there is need to classify different human resource for health professionals for example classifying Clinicians who have done health information in the health system. Therefore there is need for KHF to push the Ministry to ensure live documents on human resource information. There is need to involve the Health Records Professional Associations in the data collection and storage process.

There was a suggestion that KHF should come up with an awarding system for the external partners, whom KHF works with like the Counties thereafter do more appreciation first to its members then later awards.

There was a uniform agreement that that KHF should not sit back and assume all will go well whenever there are critical issues, KHF should come up with appropriate strategies towards such healthcare matters. Dr. Christine Sadia added that KHF needs to do SWOT of good balance and take a strong stand on arising matter in the health sector.

He further said that CHEWs are medical professionals with diverse medical backgrounds related to medicine i.e. engineers, nutritionists, laboratory technicians, pharmacists e.t.c. As such and there is need to harmonize their knowledge so that they can deliver healthcare at a community level.

There were concerns raised on who accredits the CHEWs curriculum and KMTC clarified that a regulator but works with Community Health Services and Development Officers Association (CHESOA) as it the nearest to a regulatory body. It was also noted that MOH has a plan of coming up with a regulatory body for community health.

It was agreed that the CHEWs position needs to be well established. There is need clarify which roles and tasks are they responsible for and also what they are trained to do. It was noted that the CHEW was evaluated in 2010 and one recommendation was a phased training approach linked to it being a new cadre.

There was uniformed agreement that the CHEW curriculum will create harmonization of knowledge amongst different cadres and when freshmen are enrolled, the curriculum will be redesigned to fit this particular group of people and build their capacity to work as CHEWs.

Mr. Wycliffe Ogenya presented on behalf of CHESOA, where he elaborated that the association was started by community health professionals offering services in the community health strategy at a community level. Moreover, he reiterated that the national meeting in June 2017 led to the formation of the national office and as a result, the current membership is 1740 where 400 have paid the membership fees.

After carrying out a Strength Weaknesses Opportunities and Threats (SWOT) analysis, it was agreed that before establishing membership fees and budget, the value of CHESOA should be clear to its members. Multi stakeholder partnerships would be able to provide technical assistance and advice how structures of the association can be strengthened and how to increase external visibility.

As a way forward, KMTC should have another stakeholder workshop to share the curriculum that is ready to become an eLearning material. There should also be clarity on who CHESOA is representing.

### **Community Health Volunteer (CHVs) Stakeholder Engagement**

The Multi Stakeholder Partnership (MSP) held an engagement with community health volunteers(CHVs) stakeholders at Four Point Hotel Sheraton on 14<sup>th</sup> June 2018. The engagement aimed at strategizing on how the CHVs can be strengthened and recognized either through establishing an association or strengthening the existing one if there is already one. The meeting was well attended by different organizations including; Ministry of Health, Kenya Medical Training College, Living Goods, The Nairobi Hospital, Kenya Medical Women Association, Norvatis Social Business, IntraHealth International, Amref Health Africa, Malteser International and Kenya Healthcare Federation.



*Community Health Volunteers engagement at Four Points Hotel by Sheraton – Hurlingham*

Ms. Caroline Cherotich representing Ministry of Health opened the meeting where she commended that the meeting was very key in strengthening the CHVs and MOH at a community health level.

Mr. Samuel Mwangi form Kenya Medical Training College (KMTC), elaborated on the status of the Community Health Extension Workers (CHEWs) curriculum development where he brought to light that CHEWs is an MOH initiative under the community health and development unit.



## **NEW BOARD OF DIRECTORS**

### **DR. AMIT THAKKER** **Chairman**



*A visionary, an entrepreneur, an industry captain and a people person*

Dr. Amit N. Thakker, has been a ground breaking pioneer in the metamorphosis and integration of healthcare management in Africa.

In 2004, the Kenya Private Sector Alliance (KEPSA) created its health sector arm - Kenya Healthcare Federation (KHF) where Dr. Thakker served as one of its founding directors. Dr. Thakker was elected as Chairman of KHF in 2015 and still serves as the chairman to date.

As an award winning medical doctor, entrepreneur and health sector champion, Dr. Thakker is also affiliated with several private companies in the health industry.

With over 20 years of experience in operations, change management and business networking coupled with successes in challenging economies and cultural contexts, Dr. Thakker has successfully spearheaded the establishment of medical and primary health organizations in various developing countries including Mozambique, Zimbabwe, Rwanda, Nigeria, Tanzania and Kenya.

Dr. Thakker holds executive MBA from National Insurance Academy (NIA) in India, Bachelor in Medicine and Surgery from the University of Nairobi, Kenya and has also completed a Health Leadership training from George Washington University, USA.

### **DR. ELIZABETH WALA** **Vice – Chair**



*A servant Leader, creative and visionary in Health management.*

Dr. Wala is currently the programme director for health systems strengthening at Amref Health Africa in Kenya where she provides leadership and operations management to steer growth of the programme.

She is known and respected for program refinements and building credibility and partnerships across cultures and with leading national and international private, public, and non-profit health sector stakeholders. She has participated in the development of key national and international policies & guidelines and adopted a medical affairs policy across 36 African countries.

She has served as organization representative at key national and international forums, conferences, technical working groups, and advisory boards.

Dr. Wala holds a Master of Science in Infectious Diseases from the University of London (LSHTM), Bachelor of Medicine and Surgery from University of Nairobi and sat for the Diploma in Pharmaceutical Medicine from the Faculty of Pharmaceutical Medicine in the UK.

She has more than 15 years' experience spanning the fields of health systems strengthening, health care policies, pharmaceutical medicine and clinical research.

## FAITH MUIGAI

### Director

*Brilliant, Benevolent, a servant leader, a health advocate and a visionary*



Faith Muigai is currently is the Regional Director for the Safe Care Program with Pharm Access Foundation- an international recognition program amplifying quality and excellence in health service delivery.

She served as Chief Medical Officer for Jacaranda Health, a scaling organization, whose mission is to provide high quality, affordable Maternal and Child Health services in Kenya.

Her professional background stems over 20 years of local and international health experience in both public and private sectors. Her leadership contributed to achieving Safe care Level 5-the first health facility in East Africa and third in Africa to attain this level of certification.

Previous roles have included frontline health service delivery, clinical research, program development and executive management in leading health institutions (Johns Hopkins Hospital and University Specialty

Hospital, an affiliate of the University of Maryland Medical Systems and Life Bridge Health). Faith has designed and implemented local and regional healthcare projects, participated in local and national health collaboratives that positively impact healthcare services.

Mrs. Muigai is an elected Board Director for the Kenya Healthcare Federation, nominated Board Member for Nairobi County's Pumwani Hospital and served on the Kenya Nursing Council's Discipline, Standards and Ethics committee.

Faith holds a Master's of Science in Nursing and she is a certified Neuroscience Registered Nurse.

## DR. ANASTACIA NYALITA

### Director

*Brilliant, passionate about corporate governance, servant leader and loves taking up new challenging opportunities.*



Dr. Nyalita is currently the Chairperson of Kenya Association of Pharmaceutical Industry (KAPI), and has served in several Boards as a non-executive Director. She is also a member of the Institute of Directors, Kenya (IoD-K). She is also current Head of Business Units Consumer Health and Established Products at Bayer East Africa Ltd, Healthcare Division.

She has extensive leadership & commercial skills and experience gained both locally and internationally. She's passionate about Corporate Governance, personal development, coaching & mentorship and loves to take on new challenging opportunities.

She is passionate about Corporate Governance, personal development, service, and mentorship.

Dr. Nyalita is a Registered Pharmacist with a Master's Degree in Business Administration, MBA and a Certified Corporate Governance Trainer.



## DR. PETER KAMUNYO

### Director

*A visionary, a servant leader and passionate for innovative healthcare solutions to increase access.*



Dr. Peter Kamunyo is currently the Chief Executive Officer of Med Source Group Limited which represents an innovative way to create private sector opportunities to help deliver quality health services and products to more people.

His professional background encompasses senior management positions at prominent health care institutions in the country, including GlaxoSmithKline, as the country commercial director, Vaccines & Public Institutions Head. As general manager for Aon Insurance Brokers, he also led the Africa Healthcare Practice Group. For Resolution Insurance's East Africa operations, he set up the claims, case management, strategy and operations, and information and communication technology departments. He sits on the boards of the East African Healthcare Federation and the Kenya Healthcare Federation.

Dr. Kamunyo holds a Master of Science in Public Health from the University of London, Bachelor of Medicine & Surgery and a Postgraduate

Diploma in Sexually Transmitted Infections & HIV management, both from the University of Nairobi. He is also a fellow with Capacity Building for Effective Healthcare (CBEH) sponsored by GIZ. He holds a certificate of proficiency in insurance.

## DR. JACQUELINE KITULU

### Director

*Diligent a servant leader, committed, passionate and a visionary*



Dr. Jacqueline Kitulu is currently the President of the Kenya Medical Association (KMA). KMA is the umbrella professional association for doctors in Kenya. She is the first female to chair the 50 year old association.

She is also the 2nd Deputy Governor of the Kenya Redcross Society and sits on several other boards such as: the Mater Misericordiae Hospital, the Kenya Coordinating Mechanism for Global Funds and Kenya Consumer Protection Advisory Committee where she is the vice chair.

Dr. Kitulu is a Family Physician in private practice for the last 15 years. She is an MBA Healthcare Management alumnus of Strathmore Business School and also holds a Bachelors' Degree in Medicine and Surgery (MBChB) from University of Nairobi.

She strongly believes that public private partnerships can go a long way in transforming the Health sector in Kenya.

Aside from the busy career, she spends quality time with her husband and two teenage sons.

## **DR. WALTER OBITA**

### **Director**



#### ***Dynamic team player, passionate and committed***

Dr. Walter Obita is currently the Chief Operating Officer of HealthStore East Africa and also the Managing Director of Sustainable Healthcare Foundation.

Dr. Obita has trained in Healthcare Management and Leadership at Massachusetts General Hospital; attended Leadership and Management training at the University of Washington; took courses in Healthcare Management and Basics in Health Economics through the World Bank Educational Institute for Development.

His experience includes being a medical doctor practicing at Machakos Level V Hospital; a District Medical Officer of Health in Hamisi District; a practicing doctor at AAR clinics in Nairobi and Kisumu; a Health Centre Manager with AAR in Eldoret; a General Manager at Sagam Hospital in Western Kenya; and a Managing Partner at Afri Health Consulting.

Dr. Obita is a member of the Kenya Medical Association and Kenya Healthcare Federation's Healthcare Financing Committee. In addition, he serves as a board member in various healthcare institutions.

Dr. Obita holds a Bachelor's degree in medicine and surgery (MBChB) from University of Nairobi and is an MBA candidate with over 10 years' experience in the healthcare industry.

## **JOYCE WANDERI**

### **Director**



#### ***Committed, Diligent and a dedicated team player***

Ms. Joyce Wanderi is currently the chief executive officer at PS Kenya - an NGO working in Kenya for the last 25 years serving low income populations through social marketing, social behavior change and service delivery.

She has over 15 years' experience in social/private sector marketing; 12 years in public health managing large scale national health programs in maternal, child health, malaria, reproductive health, HIV and NCDs.

Her expertise is in communication for social change, market development, franchising for health, health financing and marketing of products/ services.

Her role as the COO includes providing strategic direction, health program development, new business development, technical oversight and managing a team of over 250 staff. She has vast experience in change management having been part of the lead team that successfully transitioned PSI/Kenya to PS Kenya.

A social franchising expert who has shaped the landscape of social franchising for health in Kenya through scale up of a globally reknown franchise – Tunza, spearheading innovations such as health financing, access to affordable credit, business solutions among others and currently working on a sustainable franchise model. She led the formation of the association of social franchising for health (ASFH) which is the first of a kind in Africa bringing together all leading franchises to better coordinate and increase access to health care more equitably and she is currently the chair person.

She is also a board member for PSI Malawi providing support to program strategy through the strategy committee and was nominated for top 40 under 40 women in 2017.

Ms. Wanderi holds an MBA in strategic management and a Bachelor of Commerce in Marketing.



## **DR. DANIELLA MUNENE**

### **Director**



*An Advocate, Enthusiastic, a Team leader and Health Coach*

Dr. Daniella Munene is currently the CEO of pharmaceutical Society of Kenya. She has over 12 years experience in strategic planning, business development, team leadership, and management of key stakeholder relationships in health.

Over the course of her career, Dr. Daniella has focused on quality management systems for the health supply chain, as well as organizational regulatory compliance.

Dr. Munene is also a health coach, with a strong passion for equitable health for all, empowering people to take charge of their health, and generally inspiring people to believe in themselves.

Calling for best practice, innovation and professionalism in upholding the interests of public health, Daniella is involved in policy recommendations and idea mobilization in the pharmaceutical sub-sector, towards the attainment of universal healthcare coverage.

Dr. Daniella holds a Master of Science Degree in Public Health (epidemiology) from Moi University and a Bachelor of Pharmacy from University of Nairobi.

## **STEPHEN MAINA**

### **Treasurer**



*Brilliant, a team player and keen to details*

Mr. Stephen Maina is currently the Managing Director and Principle Officer of Afro Centric Health Solutions Limited. He has over 15 years corporate experience at senior management and board levels.

He commenced his professional training in 1992 with Price water house Coopers where he worked in both the Nairobi and London offices. He joined AAR Group in 2000 as Group Finance Director and held various senior management roles within the group until he left in 2013 as the Group Strategy Director, having overseen key strategic changes including raising significant capital for the business.

In 2013 he started a consultancy firm Stekmah Limited providing consultancy services in finance and organizational strategy. He also provided consultancy services in the health and insurance sectors where he leveraged on his deep knowledge and experience of these sectors.

In June 2015 he joined Afrocentric Health Solutions Limited (AHSL) a Medical Insurance Provider (MIP) as the Managing Director. AHSL is an associate of Medscheme Holdings (Pty) Limited and is focused on administration of health schemes.

He sits on the board of AAR Credit Services Ltd and AAR Credit Services Uganda Limited where he is the Chair of the Risk and Audit Committee of the Board.

He is an accountant by profession and training and a member of the Institute of Certified Public Accountants of Kenya. He has in-depth knowledge and experience in insurance, corporate strategy, organizational restructuring, performance management and financial management.

## Healthcare Financing Committee Contrives on Delivering Universal Health Coverage

The healthcare financing committee held a dinner meeting on 31<sup>st</sup> May 2018, at Pride Inn Hotel to strategize on how to deliver UHC from the Private health sector perspective. The committee strategy is also under the BAF project that was granted to KHF for advocacy. The dinner meeting being chaired by Dr. Walter Obita, took three hours and was very intense and informative. In his opening remarks, he highlighted that the committee has been tasked to lead universal health coverage within KHF.



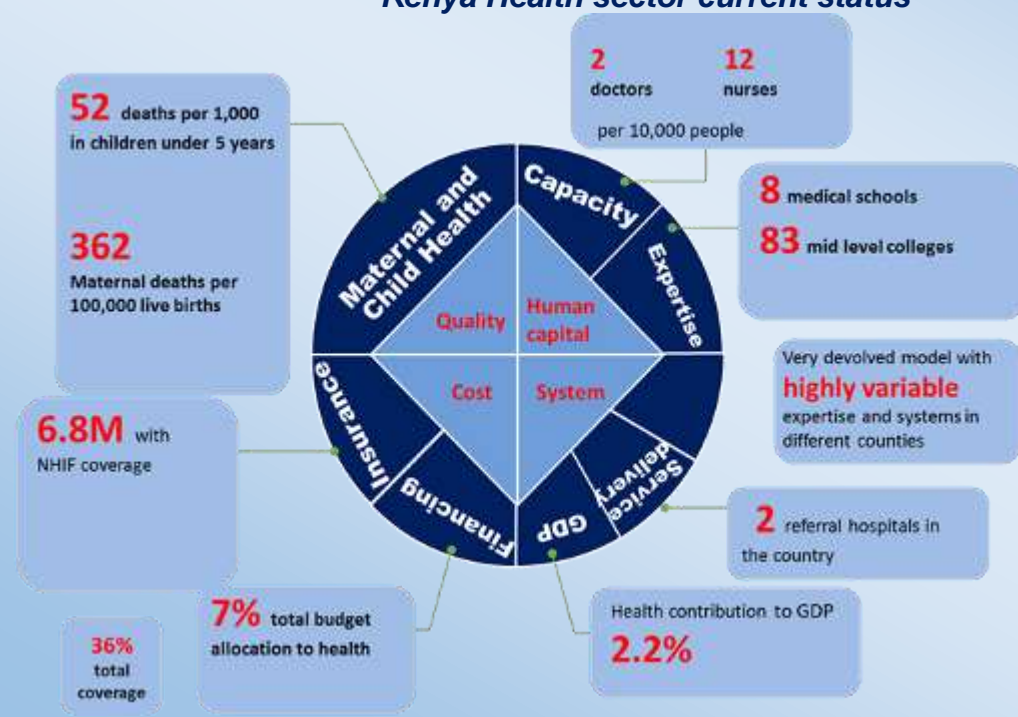
*Dr. Walter Obita Speaking during the Healthcare Financing Committee Dinner at Pridelnn Hotel in Westlands*

Dr. Obita reminded the attendees that Universal healthcare basically looks at quality healthcare, accessibility and reduction of out of pocket expenses while accessing health services. He further reiterated that KHF fully supports UHC which is part of H.E President Uhuru Kenyatta's BIG 4 Agenda number 4, Affordable Healthcare. KHF's approach is to have both private and public health providers to be able to offer this care because there will be cross – referrals and the patients should be able to access this care. There was a suggestion on an engagement on risk pooling mechanisms to ensure agreement on the type of what mixed methods that can be used in order to reduce exposure on both public and private insurance companies.

One of the agendas floated was to have the private Insurers be the first to insure claims for the patients to access care followed by National Hospital Insurance Fund (NHIF). KHF agreed that there should be a benefit package that should be used by the patients when they seek care. This provides an opportunity for the private insurance companies to assess the gaps within NHIF so as to develop a benefit package that addresses these gaps. There was also a suggestion that we should have a health benefits regulatory body that can provide an oversight for both NHIF and private insurers. This will provide an enabling environment for both public and private insurance, increase accountability and have transparency.

This initiative will enable innovations to look into health financing that can be introduced in the counties, and enable citizens to access healthcare at an affordable rates. For example Makueni County Health cover where each house hold is supposed to pay Ksh.500.00 to access care with no additional cost. The benefit package should also concentrate on primary healthcare.

### Kenya Health sector current status



Dr. Amit Thakker – KHF Chairman highlighted that KHF has started County Stakeholder forum which is under the BAF project and is focusing on healthcare financing towards achieving UHC. So far KHF has covered two counties successfully and has a plan to cover seven counties. There was an agreement that NHIF should be advised to pay first key focus on the poor in the society.

The meeting was well attended by Amref healthcare, Fountain Healthcare, Carepay, Business Advocacy Fund, Access Afya, Association of professional coders, Health store east Africa, The Nairobi Hospital, Jubilee Insurance and KHF secretariat.



## Pharmaceutical Society of Kenya (PSK) 38<sup>TH</sup> Annual Symposium

The Pharmaceutical Society of Kenya held 38<sup>th</sup> Annual Symposium Themed 'Pharmacist: The Missing Link in Attainment of Universal Healthcare Coverage'. The event took place in Neptune Beach Hotel Mombasa, from 30<sup>th</sup> May to 3<sup>rd</sup> June 2018.



*Dr. Louis Machogu flanked by Industry Leaders and PSK fellows during the declaration of the 38th Symposium resolutions*

The Pharmaceutical Society of Kenya is a representative organization that was formed to enable Pharmacists employ their professional expertise in the care of patients.

Moreover, PSK promotes a common standard for professional conduct and code of ethics for its members, as well as advocates for the welfare of pharmacists.

Universal Health Coverage (UHC) was a key theme across the symposium. UHC states that quality and affordable healthcare can be easily accessible without financial strain. The PSK symposium brought together various health professionals from both the Ministry of Health and the private health sector to deliberate on how pharmacists can play a key role in attaining universal health coverage.

Dr. Rashid Aman (Chief Administrative Secretary-MOH) was the Chief Guest who officially opened the conference. In his opening remarks, he reminded the attendees of H.E President Uhuru Kenyatta's BIG 4 Agenda in health.

He reiterated that pharmacy will play a key role in the agenda, attainment of universal healthcare coverage and the manufacturing sector which is also one of the BIG 4 Agenda. Dr. Aman recognized the PSK recommendations on the health bills amendments he moreover, called upon everyone to offer leadership skills to benefit the citizens.

Dr. Karanja a Lecturer at the University of Nairobi, addressed the principles of ethics and the functionality of the code in governance and, the supremacy and universality in pharmacy practice. He further emphasized that ethics is a prerequisite for success in the pharmacy professional practice.



Dr. Rolando Satzke, CEO - COSMOS Pharmaceuticals brought to light that supporting local manufacturers, will see the attainment of UHC. Since locally manufactured drugs are much cheaper than imported ones.

"Drugs take up to 45% of patient's medical costs. High cost of Non Communicable Diseases medication leads to poor uptake of treatment and use of locally manufactured generic medicines leads to enormous cost savings on a patient's medical expenditure." Dr. Rolando Satzke, Dr. Anastacia Nyalita Chair, Kenya Association of Pharmaceutical Industry (KAPI) presented on the role of the pharmaceutical manufacturing sector in UHC where she emphasized that accelerating manufacturing and capacity access will accelerate attainment of UHC

"Partnerships to accelerate access whether in lowering costs through manufacturing, capacity building, cost containment - through reimbursement program, transparent pricing information and centralized government procurement is key." Dr. Anastacia Nyalita.

## Enterprise Ireland Seminar

Enterprise Ireland held a seminar and networking event 11<sup>th</sup> June 2018 in Dublin, Ireland. The seminar focused on East Africa as one of the fastest growing regions of Sub Sahara Africa, which has growing middle class currently estimated at 10%. It's in this region that three of the top ten fastest growing economies in the world are based.

The aim of the seminar was to give Irish companies an overview of the market opportunities in East Africa, provide practical information regarding the mechanics of exporting to the region, and review how to partner with East Africa based companies and to focus on the sectors that are most attractive for Irish exports.

After the seminar, the companies were expected to give views on whether it's a suitable market for them and how to progress it to the next stage with support from Enterprise Ireland.

"Africa will not be developed by foreign aid alone, but by doing business with a social conscious which create sustainable impact." Dr. Ian Clarke - Chairman International Medical Group & Clarke Group Limited.

Dr. Ian Clarke however, noted that, there should be ready opportunities in education and training since 400,000 graduates travel from Africa to the rest of the world for education. Additionally, Kenya, Botswana and South Africa have the highest financial inclusion in Africa, but the rest of Africa is improving because of good technology.

Dr. Amit Thakker – Chairman, Kenya Healthcare Federation, presented opportunities for the Irish private sector in East Africa. He informed the attendees that the Irish population is 10% of the Kenyan population yet \$18 billion is spent on healthcare in a year in Ireland, compared to the \$3 billion spent on healthcare annually in Kenya.



*Dr. Amit Thakker, Chairman Kenya Healthcare Federation Speaking during the Enterprise Ireland Seminar*

In terms of spending per capita, Kenya spends \$70 per person on healthcare whereas Ireland spends \$3800 per person. Therefore, Irish companies would have to tailor their services and products to the needs of the East Africa in terms of balancing quality with affordability in order to penetrate the East African markets effectively.

Dr. Thakker highlighted some opportunities for the private sector, based on their financial viability and the size of potential deals. These opportunities include: service delivery and diagnostics, human resources for health training, information and communication technology, enablers, health financing, pharmaceuticals and medical devices & equipment. There was a consensus reached that success requires, a real commitment of time and resources in order to form meaningful partnership or entice the right stakeholders.

The seminar was well attended with the key presenters including: Ms. Angela Ndambuki - CEO Kenya National Chamber of Commerce and Industry, Dr. Ian Clarke - Chairman International Medical Group & Clarke Group Limited, Mr. Samuel Makome - chief operations officer, Kenya Commercial Bank, Dr. Amit Thakker, Chairman Kenya Healthcare Federation, Mr. George Mokogi managing –Director- carrier services division - Telkom Kenya Limited and Mr. Stanley Muia - senior program manager of commercial & business strategy - Adrian Kenya Limited.



## Sustainable Financing for Expanding Quality Healthcare in Africa Workshop.

Health Finance and Governance(HCG) a project of United States Agency for International Development (USAID) held an organizational workshop in Kampala, Uganda from 13 – 18 May 2018. The workshop brought together private sector in a panel discussion on 'Sustainable Financing for Expanding Quality Healthcare in Africa Workshop'.



*East Africa Healthcare Federation Team represented during the USAID workshop*

This workshop was a platform for mission staff, to enhance their knowledge in health financing and to exchange experiences across missions to design future assistance, to countries for attaining sustainable universal health coverage with reduced donor dependency.

HCG project supports its partners in low and middle income countries to strengthen the health finance and governance functions of their health systems and access to life saving health services.

Dr Amit Thakker- Chairman, Kenya Healthcare Federation, presented on public private dialogue experiences in the continent and the role of each stakeholder to enhance such dialogues.

The presentation touched on the Ministerial Stakeholder Forum in Kenya as an example of an important mechanism to improve public private dialogue through the voice of the Kenya Healthcare Federation. The presentation was followed by interactive discussions on how donors such as USAID can support and facilitate efforts of the private sector to strengthen health systems in Africa.

John Mackay – USAID, Rwanda, presented on private sector engagement in Rwanda. From his analysis, there are 45,000 Community Health Volunteers that are not paid,

94% of births takes place in health centers and 64% of total health expenditure in Rwanda comes from Donors. He emphasized that there is a need to engage the private sector especially to have avenues of organized engagement for processes of consultation and system building. "Global Development Alliance (GDA) will support a unique public private partnership at health posts." John Mackay



*East Africa Healthcare Federation Team having a breakfast meeting during the USAID workshop*

Indicators show that Uganda is very donor dependent where aid funding primarily focuses on the public sector. Regulation is out of date and difficult to implement access to financing "There is need to be transparent and have open communication between the ministry of health (MoH) and private sector but MOH leadership is key in this. People do not realize that the private sector plays an important role in helping the poor – this perception needs to change.

However, Donors can play a brokering role between the public and private sector." Andrew Kyambadde – Uganda. Ricardo Missihoun from Benin presented his analysis in that 65% of health services are in the private sector and 60% of health products are distributed by the informal sector in Benin.

"There should be emphasis on grouping private sector and capacity building for better engagement with donors and government and there is an impetus to support private healthcare federations in their aspirations to strengthen health systems in a sustainable way. However, Donors play an important role to play in the consolidation of the private sector because we understand the government and donor systems." Ricardo Missihoun – Benin. The workshop was very productive and eye opening in implementing Sustainable Financing for Expanding Quality Healthcare in Africa.

## Kenya Healthcare Federation (KHF) 3<sup>rd</sup> Bi-Monthly Members Meeting.

Kenya Healthcare Federation held the third bi-monthly member's meeting on 30<sup>th</sup> May 2018 at Kenya Private Sector Alliance – Shelter Afrique Building, Nairobi, from 2:00pm to 4:00pm. The chairman Dr. Amit Thakker, started off the meeting by welcoming all the member, new KHF members, guests and partners to the meeting.



*Kenya Healthcare Federation Members meeting at Kenya Private Sector Alliance office at Shelter Afrique Building, Nairobi.*

The meeting reported on active Ministerial Stakeholder Forum (MSF) involvement following the 2018 focus areas. KHF has officially been included in the Health Act 2017 Implementation Committees and an introduction of overarching regulatory authority for medical plans (Health Benefits Regulatory Authority). A major focus was put on presidential round table (PRT),

where Dr. Thakker updated the attendees on the current position of Presidential Round Table (PRT). KEPSA has held three Presidential Round Tables focusing on the BIG 4 Agenda, the private sector presented on their key role they've been mandated concerning the big four agenda. There was an emphasis that corruption is a major setback while delivering the big four agenda and this needs to be addressed and H.E President Uhuru Kenyatta reiterated that he is not going to spare any details on the BIG 4 agenda because that's his major focus for social economic till 2022. Manufacturing was first pillar that was discussed where it was given much time and attention. One of the key areas that will be focused on in manufacturing is regulations.

It was agreed that affordable housing will be the second one, Affordable healthcare will be third and food security will be the last one. While focusing on Public-Private Partnership, it was noted that there has been a mismatch on the role of government and private sector where both sectors don't have a clear understanding of their functions. This has been a major setback for growth and function of Public Private Partnership and hinders the growth of GDP. Dr. Thakker emphasized that the major gap while enhancing PPP growth is the lack of talent in both sectors. Dr. Thakker however, informed the attendees that he had a discussion with the Health CS Mrs. Sicily Kariuki where he suggested that the communication strategy should be revised because the current one is very weak.

There was a clarification on the health agenda where it has been mistook that the health agenda states "Achieving universal Healthcare"

but the correct one is "affordable healthcare for all" where the ministry of health looks at scaling up NHIF in order to reduce out of pocket by Kenyans while accessing quality and affordable healthcare. KEPSA highlighted that it's important to put the poor at the fore front while strategizing and delivering quality and affordable healthcare. Kenya Healthcare Federation was asked to prepare and present a strategy on how the private health sector will contribute towards achieving Universal Healthcare.

(KEPSA) has put together five key areas to focus on while preparing for the next PRT as follows, the private sector must speak with a unified voice as it pushes its agenda at the Presidential Round Table (PRT), Ministerial Stakeholder Forums (MSF) and other Public Private Dialogues (PPD) platforms. KEPSA leaders to support and engage in the BIG 4 pillars in the preparatory activities so as to get tangible business priority issues tabled at the roundtable. The key Public-Private Dialogue Engagements that KEPSA has prioritized within the next month that all feed into PRT include: Judiciary Roundtable, Speakers' Roundtable and Council of Governors. The structure of the next PRT presentations to mirror the BIG 4 McKinsey document already prepared by the government, Identify specific industries that will deliver on the agenda. What private sector will deliver, Specific challenges, the interventions we are seeking from government, the impact on jobs, sector growth projection, enterprises to be created and a quantum of additional investments

KHF has organized County Stakeholder Forum (CSF) for Health that will engage seven counties namely: Kirinyaga, Mombasa, Nairobi, Uasingishu, Kisumu, Makueni and Isiolo. The aim of the forum is advocacy towards achieving Universal Health Coverage, where KHF is directly engaging the CECs to advise on what should be put in place in order to achieve UHC. During the county engagement, it was well noted that the counties have been focusing on primary Health Care. Dr. Amit Thakker highlighted that if the County Stakeholder forum is well implemented there will be an improvement in the delivery of quality and affordable healthcare.